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Cover note: Profound changes in institutional mission and behavior, and attendant changes in record keeping, are not limited to the recent past, as Peter Wosh demonstrates in his analysis of the American Bible Society and its records in the nineteenth century. In the midst of changing expectations and new marketing techniques, Harry Bacherat, a Coney Island Bible Man, continued to present an unchanging message at the popular resort, ca. 1910. (Courtesy of the American Bible Society Archives.)

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To the Editor:

William J. Maher's article in the Fall 1988 issue of the *American Archivist* provided a variety of useful perspectives on the issue of professional certification as well as several examples of rhetorical sleights of hand. I found two sleights that particularly gave pause.

Maher approvingly notes James Fallows's argument that, in Maher's words, "the professional culture's reliance on expertise and emphasis on obtaining predetermined credentials stifles creativity." Yet almost every newspaper in the country has stories about the entrepreneurial involvements of doctors and lawyers. Many business and economic historians have argued that Germany surpassed Britain in industry in part because of an education system better geared to producing professionals. I doubt even Mr. Maher would prefer being operated on by an uncredentialled doctor or represented by an uncredentialled lawyer. In short, Mr. Fallows's argument does not bear up well, at least in Mr. Maher's summary. Its use to suggest that credentialling is counterproductive may please those who share the premise but does not support the conclusion.

In addition to arguing from authorities without bothering to marshall evidence, Mr. Maher uses another age-old rhetorical trick, the impugning of the opposition's motives. Early and late in his article he charges that archival certification is partially motivated by collective self-interest. In each case this is in effect an invitation of the reader to recoil.

Of course narrowly conceived self-interest has an unappealing history in business and politics as well as in the church and the professions. This is in part why psychologists and sociologists continue to emphasize the necessity not only of harnessing and directing, but also of educating selfinterest.

Archivists should not be ashamed that they judge it in their enlightened self-interest to assert the distinctiveness of the knowledge, skills, and abilities required to do their work. Neither should they dismiss as unworthy the fear of the consequences of not credentialling practitioners in their field in a society where most skilled trades and professions are regulated through some credentialling mechanism.

That the SAA has been debating the best ways to establish such a mechanism for nearly two-thirds of its history shows that it has been very conscious of what other trade and professional groups have been doing. That, like many such groups as well, it has chosen certification as the most expedient method of credentialling does not mean that certification will serve it better than it serves others, an important point of Mr. Maher's article. On the other hand, certification may not serve the SAA any less well either, and at the very least it affords those who choose to obtain it both a shorthand way of asserting their distinctive knowledge, skills, abilities, and experience and a job-specific credential. Those who judge such assertions and credentials ineffective or inadequate or unnecessary are going to have only about one in three prospective employers consider them potentially unqualified if they do not get certification, according to the SAA's 1986 survey. Jobs will continue to be available to them then, but now archivists who want will also be able to obtain credentials related directly to their work.

Such a choice seems sensible, even in the face of Mr. Maher's case studies.

DAVID MOLTKE-HANSEN University of North Carolina at Chapel Hill

Author's Response

I welcome the public and private comments I have received on my article discussing approaches to understanding the nature of professional certification. While the article has appeared later in the certification process than I would have liked, I hope it can still form an important basis for archivists' future understanding of certification as a phase in our professional development.

Mr. Moltke-Hansen's letter raises several interesting points. A full answer to each would require more space than is available, but I will comment on his most salient points.

First, the importance of the James Fallows commentary to my overall article has been greatly exaggerated, and Moltke-Hansen has ignored the context within which I cited Fallows. The article (page 411) quite clearly stated that Fallows was being cited as an example of one side of the often heated argument conducted by public commentators on credentialism. I never intended to place Fallows on the same level as the far more subtle and scholarly work of historians and sociologists described elsewhere in the article. Thus, it would be unfortunate to regard my assessment of certification as the mere adoption or amplification of Fallows' views.

While Fallows might be seen as a polemical rather than a balanced analyst of the role of occupational credentials, he is not an irresponsible writer, and his approach is far more reasoned than some of the more severe public commentators on credentials. such as Milton Friedman. In fact, a review of the full text of Fallows's article reveals several important points that Moltke-Hansen has ignored. For example, Fallows emphasized that the skills on which credentials are granted are often quite different from the kinds of job performance essential to the success of professionals; and he approvingly described how a careful program for continuous examinations of airline pilots promoted both proficiency and openness.

Moltke-Hansen inquired of my willingness to use an uncredentialed lawyer or undergo surgery by an uncredentialed doctor. I find this line of argumentation quite discouraging because I had hoped that my article would move archivists to look at their profession in contexts well beyond these restrictive and irrelevant comparisons. While often cited in discussions of professionalism, law and medicine are so fundamentally different from archives, and they incorporate such substantially different educational, credentialing, and regulatory processes, that they can provide little basis for creating a viable program for archival credentials. Until a direct analogy between archival decisions and the life-and-death issues faced in the medical profession can be demonstrated, I believe that we should studiously avoid all such examples and reject them as red herrings.

I regret that my references to self-interest have also been misunderstood. My purpose in raising the question of self-interest was to illustrate that economic and social factors are important motivations to the development of certification programs, even though these elements are not often explicitly considered as occupational groups move toward certification. This is not, however, to impugn the case for archival certification or to suggest that it is little more than veiled self-interest.

In fact, if there was anything hidden in my discussion of the role of self-interest, it was my hesitation to raise the issue at all. I was reluctant to discuss self-interest because I feared that its role could easily be exaggerated. In addition, I have been troubled by the lack of self-honesty in those who are unwilling to admit that it is a factor and who recoil from the suggestion that selfinterest and turf might be important goals of certification. In the end, I raised the issue because I believe that we would be far better off if we openly articulated archivists' self-interest and then used it as a basic organizing and justifying element of the certification program, rather than relying predominantly on the rhetoric of altruistic public service. Thus, I applaud Molkte-Hansen's forthright articulation of the role of certification in archivists' self-interest.

Still, I must protest Moltke-Hansen's suggestion that I am impugning the motives of those who have advanced certification. Rather, my focus was on the potential discrepancy between the arguments used to promote certification and the full range of elements that commonly contribute to this process. I agree that archivists' self-interest should be harnessed and directed, but this cannot be done without first acknowledging the presence of self-interest and giving it a respectable place in the planning process for certification. Certainly we should not be ashamed of our self-interest, but neither should we buy into a credentialing program merely because many other trades and professions are so regulated.

I appreciate the suggestion that certification may be a sensible choice for those seeking a shorthand way of asserting their distinctive qualifications. However, a key purpose of the article was to demonstrate that we should embark on such a program only if we are willing to do better than other occupations. Through the contexts and analyses that I was able to describe only briefly in my article, I hope that I have demonstrated that archivists should not overestimate what certification can do for them and how effective a measure of competence it can be.

In the process, I hope that the readers will see that while certification might be a simple and expedient response to the longterm issue of credentials for archivists, it may not be an effective solution to the problem. I still hope that archivists can do better than the society they document, and that they will build a credentialing program on the understanding that professionalism is considerably more elusive than a certification process, no matter how carefully it is developed.

> WILLIAM J. MAHER University of Illinois at Urbana-Champaign